

# WALID A.

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## SENIOR PROJECT MANAGER MBA & PMP

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### SUMMARY

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Senior Business and IT Project Manager with extensive experience in SAP and PLM project implementation. Managed large projects within multiple industries such as aviation, manufacturing, public transportation, wealth management, insurance and financial services. Participate in end-to-end solution implementation including merger & acquisitions, project rescue and business transformation. Excellent communicator, autonomous, reliable and known for strong organizational skills. Able to build teams and drive individuals towards success. In depth knowledge of Project Management tools and practises.

### EXPERIENCE

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#### **Dec 2019- current | Senior Project Manager | Metropolitan Transportation Network (exo)**

*Public transit services, Transport, Finances, SAP ECC, SAP 4, SAP Analytic Cloud (SAC), Infrastructure and security*

- Lead the preparation phase to migrate ECC to SAP S4 including the review of as-is and to-be process, identification of the migration strategy and creation of the implementation roadmap
- Lead the implementation of the SAP Analytics Cloud (SAC) solution employing SAP Activate methodology to deliver new capabilities of reporting, planning and forecast for finance and HR
- Implement a new process for time management in SAP from timesheets until payroll and invoicing involving RH, PS, FI, CO, MM and FIORI modules
- Implement a revised process for preventive and corrective maintenance on trains and build KPI to monitor repairs involving PM and MM modules
- Lead major integrations of SAP with other solutions and 3<sup>rd</sup> parties like ADP for payroll, BMO bank for treasure and ServiceNow for claims management involving many functional analysts and ABAP developers.
- Manage a functional and technical team to maintain and enlarge SAP ECC capabilities for FI, CO, AA, PM, MM, RH and IM modules
- Implement DevOps practices with SAP Landscape Management
- Manage and coordinate all issues related to project delivery and scope/timeline
- Manage all aspects of the budget including external resources
- Build and maintains strong relationships with internal and external stakeholders and effectively communicates with all stakeholders

**May 2021 – April 2023 | Senior Project Manager | Bombardier Aviation**

*Aviation, Transport, Manufacturing, Finances, Merge and acquisition, SAP ECC, Enovia, Catia, Teamcenter, Citrix*

- Manage key segregation and separation projects under the Airbus A320 program covering infrastructure and applications
- Implement a Citrix farm for hundreds of Airbus users to access key applications like SAP and Enovia remotely
- Participate in replacement of the Engineering Product Data Management tools (ENOVIA & CDMA) with Teamcenter PLM program.
- Lead the implementation of data classification capabilities in Teamcenter using the Advantedge Agile Framework including creating harmonized business processes and maintaining existing integration/interfaces with other systems
- Manage multidisciplinary teams from multiple vendors in a context of separation

**Dec 2018 – Dec 2019 | Senior Project Manager | Bombardier Recreational Products**

*Recreational Vehicles, Engineering and Manufacturing industry, Product Lifecycle Management (PLM), SAP, Security and Infrastructure*

- Lead the Product Management FIT (Fix, Improve and Transform) project which includes implementation of 3DX platform as PLM and migration from SAP ECC to S4 as ERP
- Manage and coordinate all aspects of the project including planning, scheduling, resourcing, risk assessment, cost benefit analyses, capital requests, establishing milestones and final deliverables
- Ensure timely involvement of critical support services and leverage opportunities to share knowledge and best practices across the organization
- Partner with project sponsors and stakeholder to define program/project objectives and business case
- Successfully facilitate project management for activities encompassing software and hardware integration

**April 2017 – Nov 2018 | Senior Project Manager | Pratt & Whitney Canada**

*Aeronautics industry, SAP, Product Lifecycle Management (PLM), Security and Infrastructure*

- Manage the PLM program from request through to Operational. The program includes Infrastructure, software development and data migration projects
- Manage SAP Fiori and SAP plant maintenance implementations
- Establish the mobility strategy for SAP and non-SAP integrations
- Develop Agility and DevOps practices across the organization
- Ensure that projects are correctly scoped, delivered on time, meet's business & technical requirements and are within the agreed budget
- Oversee multiple teams and vendors and establish effective working relationships with all stakeholders
- Anticipate, manage and resolve issues and act as the point of contact for simultaneous projects
- Understand high-level technical architecture and drive decisions on appropriate solutions

**Sep 2012 – Mar 2017 | Senior Project Manager | Equisoft Inc.**

*Healthcare, Insurance, Banks, OIPA, e-Learning, Security and Infrastructure*

- Lead many implementations of Oracle's Insurance Policy Administration system (OIPA) solution in Canada and US
- Manage large projects with multi-location development team
- Plan, monitor and control the scope, the risks, the costs, the change requests, the outstanding issues, the human resources and the communications for all assigned projects
- Lead Development, Analyst, BA and QA teams and drive decision-making across projects
- Manage client expectations and assure success and satisfaction
- Maintain management indicators records on the projects progress and control the change requests related to these projects

**Feb 2011 – Aug 2012 | Project Manager | Groupe Primonial Inc.**

*Financial planning, Wealth management, Data integration, Security*

- Coordinate multiple teams dispersed geographically in Europe and North America
- Define project scope and deliverables that support business goals
- Monitor project progress, timelines, budgets, as well as deliverables quality standards
- Develop status reports, cost estimates and resource plans
- Implement project tracking using KPI and manage change requests

**May 2009 – Feb 2011 | Manager, IT and RS&DE | Descormiers et associés Inc.**

*Finance, manufacturing, education, healthcare, retail sale, client and employee satisfaction surveys, R&D*

- Oversee development teams in Sherbrooke and Tunisia
- Proactively manage changes in project scope, identify potential crises, and devise contingency plans
- Define project success criteria and disseminate them to involved parties throughout project life cycle
- Plan and schedule project timelines and milestones using appropriate tools
- Build, develop, and grow any business relationships vital to the success of the project
- Manage R&D process

**May 2008 – May 2009 | Consultant | Centre Mondial de la Santé Émotionnelle**

*Finance, Workplace health, Surveys and satisfaction measurement, statistical reporting and analysis*

- Define project scope and deliverables that support business goals
- Work with the team to develop and deliver progress reports, proposals, requirements documentation, and presentations
- Escalate budget and timeline issues to project stakeholders and propose solutions
- Manage the development team and coordinate the delivery
- Ensure that end-user testing meet expected results

## EDUCATION

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### University of Sherbrooke

Master of Business Administration (MBA)

### University of Tunis El Manar

National Engineer master's degree in computer science

### Preparatory School for Engineer Studies

Middle School Level Certificate in Mathematics and Physics

## CERTIFICATIONS

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PMI Project Management Professional  
(PMP) ®

## LANGUAGES

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English

French

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